At the present time the position may	be summarized as follows:—
Approximate annual cost of £	Reductions recommended by the £
additional four hours per	Board 15,360
week per man 230,000	Cost of amount of time worked
Cost of concessions recommended	between forty-four and forty-
by Board 25,172	
	strike 63,500
	Estimated value of increased
Balance in favour of Department 17,008	output of work—
	Permanent-way 68,000
	Locomotive and Maintenance
	Shops 96,600
	Traffic and miscellaneous 28,720
00-0-1-0	0
$\pounds 272,180$	£272,180

It is anticipated that most of the surplus staff will be absorbed in a year. In the case of the locomotive and maintenance staff absorption would extend over a longer period, but the services of the surplus will be utilized in connection with railway-improvement works which are being put in hand in various parts of the Dominion.

Based on conservative estimates, the position from the point of view of expenditure may be expected to be somewhat as follows:—

Cost of additional four hours per week per £	£
man 230,000 Cost of concessions recommended by Board 25,172	
Less—	255,172
Estimated cost of time between forty- four and forty-eight hours that would have been worked under	
forty-four-hour week 63,500 Savings resulting from recommenda-	
tions of Board 15,360 Estimated saving by absorption of	
extra staff during year, say 50,000	100.000
Actual increased expenditure during	$\frac{128,860}{}$
year	$\pounds 126,312$

As has already been stated, the position so far as actual outlay is concerned will be a constantly improving one until all the effects of the alterations become fully operative. In addition, the Department will obtain service for the increased expenditure—in fact, it will receive an excess as shown in the first statement above.

The estimated total cost of all the claims made by the A.S.R.S. and placed

before the last Board was slightly under £600,000.

The above statements have been worked out on the basis of Second Division men affected, including the workshops men, who are to be given an opportunity of deciding by ballot whether they will accept a forty-four-hours week with forty-four hours' pay, or a forty-eight-hours week with forty-eight hours' pay. Should they accept the forty-four-hours week the figures shown above would require to be amended accordingly.

COMMERCIAL BRANCH.

With the advent and rapid development of motor transport in the Dominion, and the steady increase in sea-borne traffic, it has become abundantly clear that if the Railways are to hold their own in open competition for traffic, commercial methods would have to be adopted so far as that may be possible in a State-owned enterprise.